TABLE OF CONTENTS

			J	Page		
INT	ROD	UC1	ΓΙΟΝ	1		
BAC	CKG	ROU	ND	2		
ARC	зUМ	ENT	Γ	6		
I.	TH	THIS COURT IS NOT THE PROPER FORUM FOR TESLA'S MOTION 6				
	A.	. Tesla must obtain relief from the arbitrator, not this Court				
	B.	The	e TRO would go far beyond preserving the status quo	8		
	C.	The	ere is no basis for Tesla to obtain discovery in connection with this TRO	9		
II.			FAILS TO MEET THE HIGH STANDARD FOR THE ISSUANCE OF A	9		
	A.	Leg	gal standardgal standard	9		
	B.	Tes	sla has no likelihood of success on the merits.	10		
		1.	Tesla's claims are barred by res judicata.	10		
		2.		13		
		3.	Tesla has not established a likelihood of trade secret misappropriation	14		
		4.	Tesla's requested injunction would be unenforceable for lack of specificity	18		
	C.	Tes	sla has not made a showing of irreparable harm.	20		
		1.	Tesla's claim of irreparable harm is contrary to adjudicated fact.	20		
		2.	Tesla's purported harms are speculative.	21		
		3.	Tesla's unreasonable delay demonstrates a lack of irreparable harm.	22		
	D.	The balance of equities favors Matthews, not Tesla				
	E.	E. Enjoining Matthews would not be consistent with the public interest				
	F.	Tes	sla's Motion ignores the security requirement in the Federal Rules	24		
III.		ATTI OITO	HEWS REQUESTS FEES AND COSTS ASSOCIATED WITH THIS	25		

1 **TABLE OF AUTHORITIES** 2 **Page** 3 **CASES** 4 3M Co. v. Ugly Juice, LLC, 5 6 Action Learning Sys., Inc. v. Crowe, 7 8 Arizona Dream Act Coal. v. Brewer, 9 California v. Azar, 10 11 CanWe Studios LLC v. Sinclair, 12 13 Capriole v. Uber Techs., Inc., 14 15 Caribbean Marine Servs. Co. v. Baldrige, 16 17 Carl Zeiss Meditec, Inc. v. Topcon Med. Sys., Inc., 18 19 Chung v. Intellectsoft Grp. Corp., 20 Cisco Sys., Inc. v. Chung, 21 22 Dean Witter Reynolds, Inc. v. Byrd, 23 24 Degree Mech., Inc. v. J.C. Welding, LLC, 25 26 Estrada v. Gipson, 27 28 Matthews' Opposition to - i -

1	TABLE OF CONTENTS (continued)
2	Page
3 4	First Franklin Fin. Corp. v. Franklin First Fin., Ltd., 356 F. Supp. 2d 1048 (N.D. Cal. 2005)
5	Genfit S.A. v. Cymabay Therapeutics Inc., No. 21-cv-00395-MMC, 2022 WL 195650 (N.D. Cal. Jan. 21, 2022)
6 7	Global Indus. Ivn. Ltd. v. Chung, No. 19-CV-07670-LHK 2020 WL 5355968 (N.D. Cal. Sept. 7, 2020)
8 9	Granny Goose Foods, Inc. v. Bhd. of Teamsters, 415 U.S 423 (1974)
10 11	Hamilton v. State Farm Fire & Cas. Co., 270 F.3d 778 (9th Cir. 2001)
12 13	High Tech Med. Instrument., Inc. v. New Image Indus., Inc., 49 F.3d 1551 (Fed. Cir. 1995)
14 15	InteliClear, LLC v. ETC Glob. Holdings, Inc., 978 F.3d 542 (9th Cir. 2020)
16 17	Kelton v. Stravinski, 138 Cal. App. 4th 941 (2006)
18 19	Kiva Health Brands LLC v. Kiva Brands Inc., 402 F. Supp. 3d 877 (N.D. Cal. 2019)
20	Lag Shot LLC v. Facebook, Inc., 545 F. Supp. 3d 770 (N.D. Cal. 2021)
21 22	Leon v. IDX Sys. Corp., 464 F.3d 951 (9th Cir. 2006)
23 24	Micrel, Inc. v. Advanced Monolithic Sys., Inc., 1995 WL 138569 (N.D. Cal. Mar. 20, 1995)
2526	Mpoyo v. Litton Electro-Optical Sys., 430 F.3d 985 (9th Cir. 2005)
27 28	Nat. Res. Def. Council, Inc. v. Winter, 508 F.3d 885 (9th Cir. 2007)
۷٥	Matthews' Opposition to

24-cv-03615-EJD

1 2	TABLE OF CONTENTS (continued) Page
3	Neo4j, Inc. v. PureThink, LLC,
4	No. 5:18-CV-07182-EJD, 2023 WL 7093805 (N.D. Cal. Oct. 25, 2023)
5	Oakland Tribune, Inc. v. Chronicle Pub. Co.,
6	762 F.2d 1374 (9th Cir. 1985)
7	Playboy Enters., Inc. v. Netscape Commc'ns Corp., 55 F. Supp. 2d 1070 (C.D. Cal. 1999)
8	Pom Wonderful LLC v. Pur Beverages LLC,
9	No. CV 13-06917 MMM, 2015 WL 10433693 (C.D. Cal. Aug. 6, 2015)
10	Religious Tech. Ctr. v. Netcom On-Line Commc'n Servs., Inc.,
11	923 F. Supp. 1231 (N.D. Cal. 1995)
12 13	Rogers v. Lyft, Inc., 452 F. Supp. 3d 904 (N.D. Cal. 2020), aff'd, 2022 WL 474166 (9th Cir. Feb.
14	16, 2022)
15	Schmidt v. Lessard,
16	414 U.S. 473 (1974)
17	Siam v. Kizilbash, 130 Cal. App. 4th 1563 (2005)
18	Simula, Inc. v. Autoliv, Inc.,
19	175 F.3d 716 (9th Cir. 1999)
20	Stuhlbarg Int'l Sales Co. v. John D. Brush & Co.,
21	240 F.3d 832 (9th Cir. 2001)
22	Tahoe–Sierra Pres. Council, Inc. v. Tahoe Reg'l Planning Agency, 322 F.3d 1064 (9th Cir. 2003)
23	Thibodeau v. Crum,
24 25	4 Cal. App. 4th 749 (1992)
25 26	Toyo Tire Holdings of Am. Inc. v. Cont'l Tire N. Am., Inc.,
20 27	609 F.3d 975 (9th Cir. 2010)
28	
	Matthews' Opposition to

Matthews' Opposition to Tesla's Motion for a TRO 24-cv-03615-EJD

TABLE OF CONTENTS (continued) **Page** uSens, Inc. v. Shi, W. Radio Servs. Co. v. Glickman, Walker v. Mohadjer, Winter v. Natural Resources Defense Council, Inc., World Financial Grp. Ins. Agency v. Olson, **STATUTES OTHER AUTHORITIES** Matthews' Opposition to

Matthews' Opposition to Tesla's Motion for a TRO 24-cv-03615-EJD

INTRODUCTION

Te	esla's request for a temporary restraining order (the "Motion") is procedurally and
substantiv	vely flawed and should be denied. It was brought in the improper forum;
j,	and it does not approach the high standard necessary for the extraordinary relief it seeks.

First, this Court is the wrong forum. Months ago, this Court compelled Tesla to arbitrate its claims, including its challenge to arbitrability. ECF 50. Thus, to the extent Tesla is entitled to any relief, it must seek that relief from an arbitrator. Tesla cannot lose a motion to compel arbitration,

and then return to this Court months later claiming wrongly that

Second, Tesla is estopped from pursuing the relief it seeks under the principles of *res judicata*. At bottom, Tesla contends that Matthews breached its contracts and misappropriated



Document 82

Filed 03/06/25

Page 8 of 32

24-cv-03615-EJD

Case 5:24-cv-03615-EJD

1	equipment with Tesla's trade secrets and filing a patent with Tesla's trade secrets violated the terms					
2	of" the parties' (the "GTCs"). ECF 50 at 4. Tesla's allegations					
3	culminated in a notice of breach asserting that Matthews had breached the GTCs. Id. After the					
4	parties were unable to resolve their disputes amicably,					
5						
6	<i>Id.</i> at 5.					
7						
8	Id.					
9	Tesla filed its complaint in this					
10	Court, on the public docket, notwithstanding the parties' confidentiality agreements and the ADR					
11	provision in the GTCs. ECF 1. Tesla only filed this complaint after					
12	ECF 17-6, Ex. 3, ¶ 3. Tesla's complaint contained no					
13	meaningful detail regarding its claims, but asserted damages "which Tesla conservatively estimate					
14	will exceed \$1 billion." ECF 1, ¶ 29. Matthews promptly moved to compel arbitration. ECF 16					
15	Along with its opposition to Matthews' motion, Tesla publicly filed a declaration from D					
16	Bonne Eggleston, the Senior Director of Tesla's battery program. ECF 32-5. Dr. Eggleston					
17	declaration made several demonstrably false allegations about Matthews' business, including th					
18	"Matthews had no substantive DBE experience" before working with Tesla's predecessor-in					
19	interest (¶ 5), that "Matthews is not a company that performs primary research relating to batter					
20	technology," (¶ 5), that he had "never observed Matthews performing important research of					
21	development relating to DBE," (¶ 6), that "Matthews had no real expertise or history of independent					
22	innovation relating to DBE" (¶ 11), and other comments along those lines. Virtually none of the					
23	comments disparaging Matthews were redacted. These remarks had no relevance to the motion—					
24	which turned on the scope of the, not Matthews' business lines or expertise.					
25	The press picked up on Tesla's complaint. See, e.g., Miller Decl. Exs. 18, 19. So did the					
26	markets. Matthews' stock declined 7.1% the next trading day. <i>Id.</i> , Ex. 1. The damage has persisted					
27	long past Tesla's original filing. For instance, on August 7, 2024, Moody's downgraded Matthews					
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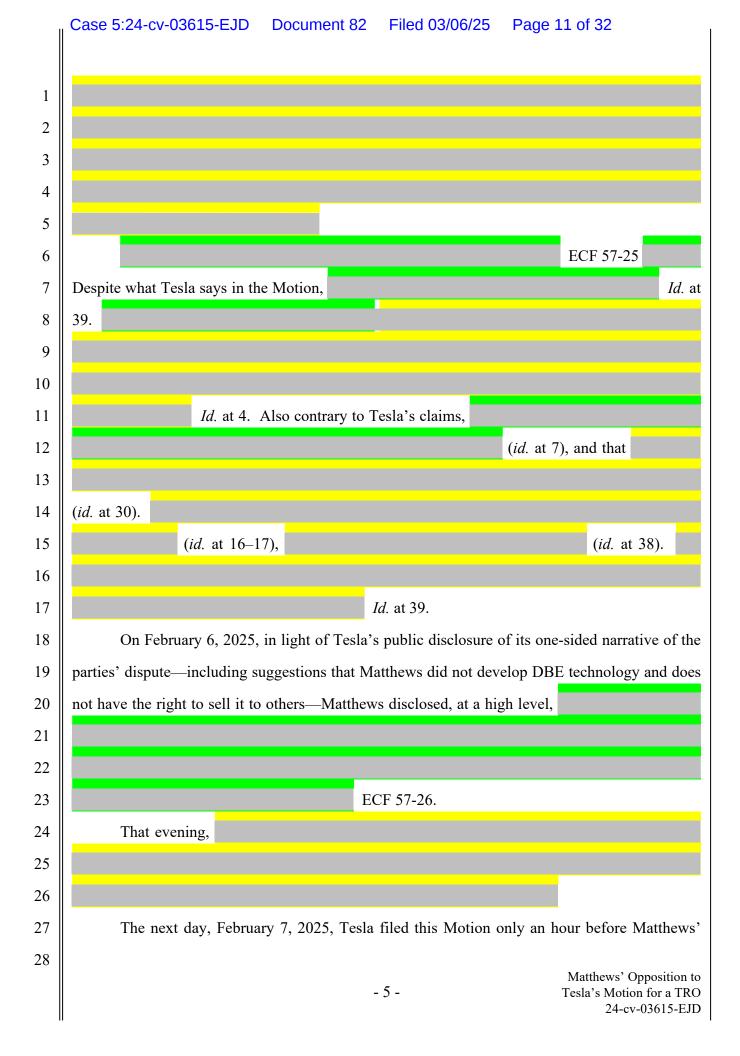
Miller Decl. Ex. 4.

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based on this Court's October 7 Order (ECF 50).

Tesla waited a month—until the Friday evening (November 8, 2024) before the hearing—



date, nor did Tesla's counsel contact Matthews' counsel regarding the TRO.

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Miller Decl. Ex. 9. Once again,

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following Tesla's filing of a public motion disparaging Matthews' business and threatening to enjoin its sales of DBE equipment, Matthews' stock declined 9.9%. Miller Decl. Ex. 10.

quarterly earnings announcement. ECF 57. Tesla's counsel did not contact the Court for a hearing

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ARGUMENT

I. THIS COURT IS NOT THE PROPER FORUM FOR TESLA'S MOTION.

A. Tesla must obtain relief from the arbitrator, not this Court.

Tesla is, once again, seeking relief in the wrong forum. It is true, as Tesla notes (Mot. 14–15, 20–21), that "a district court may issue interim injunctive relief on arbitrable claims if interim relief is necessary to preserve the status quo and the meaningfulness of the arbitration process—provided, of course, that the requirements for granting injunctive relief are otherwise satisfied." *Toyo Tire Holdings of Americas Inc. v. Cont'l Tire N. Am., Inc.*, 609 F.3d 975, 981 (9th Cir. 2010). But the Ninth Circuit has held that "it would [be] inappropriate for the district court to grant preliminary injunctive relief" where all of a party's claims are arbitrable and the "arbitral tribunal is authorized to grant the equivalent of an injunction *pendente lite.*" *Simula, Inc. v. Autoliv, Inc.*, 175 F.3d 716, 725–26 (9th Cir. 1999). And where the injunction sought by the plaintiff would not "defeat any ultimate award," and would "upend, rather than preserve, the status quo," the arbitral tribunal is the right body to deal with the plaintiff's request for injunctive relief, not the court. *Capriole v. Uber Techs., Inc.*, 7 F.4th 854, 867–68 (9th Cir. 2021); *see also, e.g., Rogers v. Lyft, Inc.*, 452 F. Supp. 3d 904, 912 (N.D. Cal. 2020), *aff'd*, 2022 WL 474166 (9th Cir. Feb. 16, 2022) (rejecting plaintiff's motion for a preliminary injunction in part because "[t]he issuance of the preliminary injunction would reclaim for the judiciary a matter assigned by the parties to arbitration.").

The law is therefore clear that when an arbitrator is authorized to grant the injunctive relief a plaintiff seeks, the plaintiff must obtain that relief from the arbitrator, not from a court. That is the case here.

like the ICC Rules at issue in *Simula* and *Toyo*, provide that "[t]he Arbitrator may grant whatever interim measures

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Document 82

Filed 03/06/25

Page 13 of 32

Case 5:24-cv-03615-EJD

arbitrator to resolve. 1 2 3 4 5 ECF 17-5, Ex. 1, § 15.6(c); see also Rogers, 452 F. Supp. 3d at 912 ("[I]f the parties 6 agreed that the arbitrator would get the first stab at the [legal] question, the issuance of the 7 preliminary injunction would reclaim for the judiciary a matter assigned by the parties to 8 arbitration."). 9 Miller Decl. Ex. 4. 10 The TRO would go far beyond preserving the status quo. 11 TROs "should be restricted to serving their underlying purpose of preserving the status quo 12 and preventing irreparable harm just so long as is necessary to hold a hearing." Granny Goose 13 Foods, Inc. v. Bhd. of Teamsters, 415 U.S. 423, 439 (1974). As in other contexts, courts have 14 declined to grant injunctions in aid of arbitration where the injunction would go beyond preserving

the status quo. *See, e.g.*, *Capriole*, 7 F.4th at 868 (injunction in aid of arbitration denied where it would "upend, rather than preserve, the status quo"); *Lag Shot LLC v. Facebook, Inc.*, 545 F. Supp. 3d 770, 786–87 (N.D. Cal. 2021) (same); *Rogers*, 452 F. Supp. 3d at 912 (same).

"The relevant status quo is that between the parties pending a resolution of a case on the merits." *Arizona Dream Act Coal. v. Brewer*, 757 F.3d 1053, 1061 (9th Cir. 2014) (quotation omitted). Here,

That is precisely what

Matthews is now doing,

By contrast, a TRO that prohibits

Matthews from exercising its contractual rights would alter that status quo.

Tesla refers to a standstill agreement (Mot. 1, 5, 17) that Tesla bullied Matthews into while the parties

Supra, p. 4. Matthews understandably did not want to incur the expense and reputational harm of litigating a public motion for injunctive relief

Indeed, the primary

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reason for Matthews' was so that Matthews did not have to live in constant threat of suits and/or motions for injunctive relief by Tesla. Now, by some alchemy, Tesla claims that its earlier threats to seek injunctive relief entitle it to injunctive relief—in other words, because Tesla threatened Matthews until Matthews agreed

Matthews has suddenly found itself in a new status quo. That is nonsense.

C. There is no basis for Tesla to obtain discovery in connection with this TRO.

Moreover, even if Tesla were entitled to an injunction, the most Tesla would be entitled to is an injunction in aid of arbitration—that is, a status quo injunction until there is an arbitrator appointed who is empowered to grant the relief Tesla seeks. *E.g.*, *Capriole*, 7 F.4th at 867–68. Accordingly, Tesla's demand that Matthews provide one-sided discovery in connection with the TRO (Mot. 21–22) makes no sense. Tesla cites no authority in support of this position, and it is illogical—no discovery is needed in connection with an injunction of this type. This appears to be an attempt to circumvent the discovery procedures

ECF 17-5, Ex. 1, § 15.6(c). Tesla's request should be denied.

II. TESLA FAILS TO MEET THE HIGH STANDARD FOR THE ISSUANCE OF A TRO.

A. Legal standard.

Requests for TROs are governed by the same general standards as preliminary injunctions. World Fin. Grp. Ins. Agency v. Olson, No. 24-cv-00480-EJD, 2024 WL 730356 at *4 (N.D. Cal. Feb. 22, 2024). A TRO is "an extraordinary remedy that may only be awarded upon a clear showing that the plaintiff is entitled to such relief." Winter v. Natural Resources Defense Council, Inc., 555 U.S. 7, 22 (2008). "[A] party must establish four factors: (1) it is likely to succeed on the merits; (2) it is likely to suffer irreparable harm in the absence of preliminary relief; (3) the balance of equities tips in its favor; and (4) an injunction is in the public interest." World Fin. Grp., 2024 WL 730356 at *4. "Because it is a threshold inquiry, when a plaintiff has failed to show the likelihood of success on the merits, [the court] need not consider the remaining three Winter elements." Google, 786 F.3d at 740 (cleaned up).

Tesla cannot establish any of the four *Winter* factors, much less make a "clear showing" that it is entitled to such extraordinary relief.

B. Tesla has no likelihood of success on the merits.

Tesla cannot establish the threshold inquiry of likely success on the merits. First, Tesla is estopped from even seeking a TRO based on the sale or threatened sale of equipment "based on Tesla's "because "Tesla does not identify any other alleged claims of misappropriation besides the ", and to the extent the actually contains any Tesla trade secrets, those trade secrets were certainly known to Tesla when Matthews filed its Demand in the Second,

Finally, even if Tesla were permitted to proceed with its misappropriation claims, Tesla has not met its burden to show that it would be likely to succeed.

1. Tesla's claims are barred by res judicata.

Tesla's trade secret claims

are now barred by *res judicata*. "Res judicata, also known as claim preclusion, bars litigation in a subsequent action of any claims that were raised or could have been raised in the prior action." *W. Radio Servs. Co. v. Glickman*, 123 F.3d 1189, 1192 (9th Cir. 1997). Claim preclusion "applies when the earlier suit (1) involved the same claim or cause of action as the later suit, (2) reached a final judgment on the merits, and (3) involved identical parties or privies." *Mpoyo v. Litton Electro-Optical Sys.*, 430 F.3d 985, 987 (9th Cir. 2005) (cleaned up). These concepts apply equally to litigation and arbitration. See, e.g., Glob. Indus. Ivn. Ltd. v. Chung, No. 19-CV-07670-LHK 2020 WL 5355968, at *6 (N.D. Cal. Sept. 7, 2020) (dismissing for res judicata lawsuit seeking to "relitigate what was adjudicated in the [prior] arbitration"); *Thibodeau v. Crum*, 4 Cal. App. 4th 749, 755 (1992) (dismissing for res judicata, because "arbitrating parties are obliged . . . to place before their arbitrator all matters within the scope of the arbitration, related to the subject matter, and relevant to the issues").

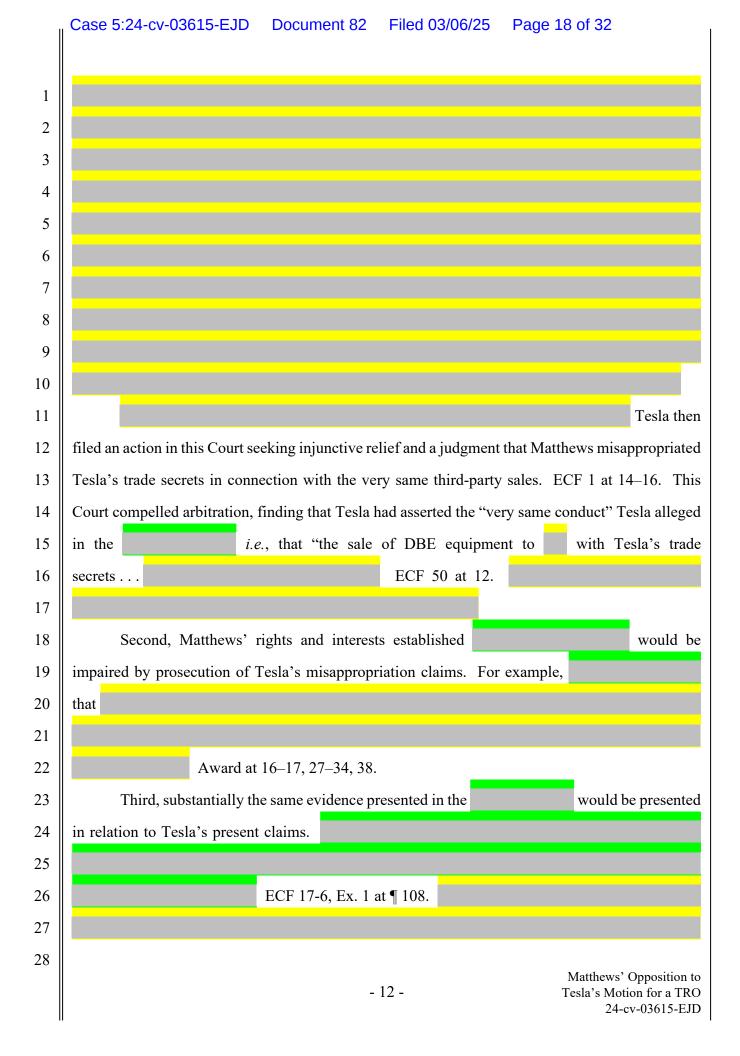
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Document 82

Filed 03/06/25

Page 17 of 32

Case 5:24-cv-03615-EJD



Document 82

Filed 03/06/25

Page 19 of 32

24-cv-03615-EJD

Case 5:24-cv-03615-EJD

(Award at 22). a number of findings. For example, Tesla's Motion states "As Dr. Eggleston's Declaration explains, whatever experience Matthews has relating to DBE—and particularly any experience it has in multi-roll calenders for DBE, or in pilot tools employ the details of Tesla's confidential 'All-In-One' design—is solely attributable to Matthews' [] past work with Tesla." Mot. at 19. But found:

3. Tesla has not established a likelihood of trade secret misappropriation.

The elements of a misappropriation of trade secrets claim under the DTSA and CUTSA are "substantially similar." *InteliClear, LLC v. ETC Glob. Holdings, Inc.*, 978 F.3d 653, 657 (9th Cir. 2020). To state a claim under either statute, a plaintiff must prove "(1) that the plaintiff possessed a trade secret, (2) that the defendant misappropriated the trade secret, and (3) that the misappropriation caused or threatened damage to the plaintiff." *Id.* at 657–58. To succeed on a claim for trade secret misappropriation under both the DTSA and CUTSA, Tesla must prove, the

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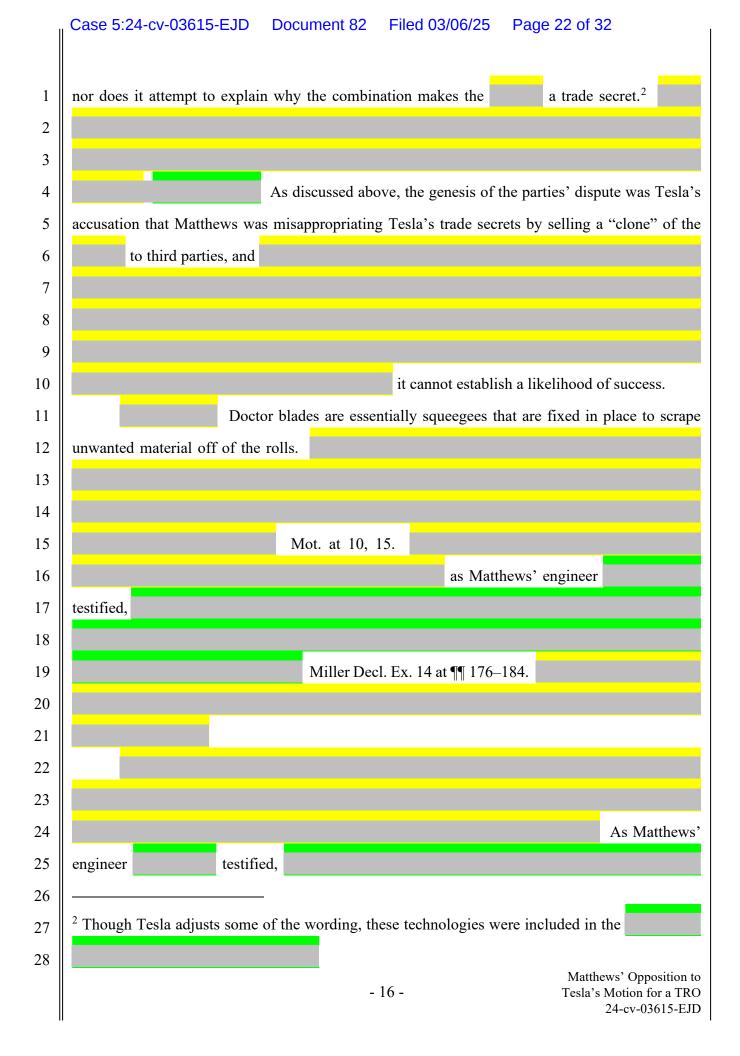
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1 existence of a trade secret. To be a "trade secret," (1) "the owner" of information must have "taken 2 reasonable measures to keep such information secret," and (2) "the information [must] derive[] 3 independent economic value, actual or potential, from not being generally known to, and not being 4 readily ascertainable through proper means by, another person who can obtain economic value from 5 the disclosure or use of the information." Id. at 657, 660; 18 U.S.C. § 1839(3); Cal. Civ. Code 6 § 3426.1(d). 7 In its Motion, Tesla purports to "focus[] on four specific trade secrets as justifying the need 8 for a temporary restraining order." Mot. at 9. To the extent Tesla purports to explain its positions 9 on these four alleged trade secrets, all these arguments were available to Tesla before Matthews 10 filed it Demand, and none pass muster. Matthews respectfully submits that should the Court entertain a full *Winter* analysis, it should order production of that testimony and evidence that 11 12 At a high level: and is "solely 13 14 unique to Tesla" because it has 15 16 Motion at 14. But this configuration is disclosed in *Matthews*' patent, stemming from the '333 17 patent application that ; see Miller Decl. Ex. 12 [C317] at ¶ [0028]. 18 19 This patent 20 application described and claimed (before Matthews ever met Tesla) 21 Matthews has since been granted the U.S. patent, 22 which, itself, is public proof enough that Tesla's tale is exaggerated. 23 Tesla further argues that the tool is "extraordinarily complex," identifying the existence of 24 a handful of what it claims to be Mot. at 9–10. Tesla 25 makes no attempt to explain what is 26 27 28



because of that information's confidentiality. Tesla asserts only that

are "similarly valuable" to the "enormous commercial value of Tesla's Asserted Technology" that "promises to be transformational." Mot. at 16. But just because something is a component of a "valuable" machine does not mean that component has independent economic value. See Chung v. Intellectsoft Grp. Corp., No. 21-cv-03074-JST, 2024 WL 813445, at *8–9 (N.D. Cal. Feb. 12, 2024) ("But Plaintiffs' evidence does not concern the cost of developing an alleged trade secret itself; rather, it shows the cost of developing something that was intended to use the trade secret . . . what Plaintiffs may have paid to develop software using their alleged trade secrets tells the Court nothing about the cost to develop the secrets themselves and is therefore irrelevant to the ultimate question of what independent economic value, if any, the alleged trade secrets derive from not being generally known." (emphasis in original)); Cisco Sys., Inc. v. Chung, 462 F. Supp. 3d 1024, 1053–54 (N.D. Cal. 2020) ("The above allegations only generally related to plaintiff's [system] . . . While [the] subject matter may serve as constituent parts falling under the umbrella of plaintiff's [system], that relationship does not compel a reasonable inference that any information about such particular subject matter is itself economically valuable."); Genfit S.A. v. Cymabay Therapeutics Inc., No. 21-cv-00395-MMC, 2022 WL 195650, at *3 (N.D. Cal. Jan. 21, 2022) (dismissing claims where plaintiff "failed to adequately allege how any individual component part standing on its own, has any independent economic value different from the value that [GENFIT] attaches to its [Protocol] as a whole." (cleaned up)). Moreover, according to Dr. Eggleston,

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4. Tesla's requested injunction would be unenforceable for lack of specificity.

Tesla's proposed order fails to specify its trade secrets with enough particularity for the Court to even craft the requested relief. Rule 65 requires that an injunction "state its terms specifically" and "describe in reasonable detail—and not by referring to the complaint or other document—the act or acts restrained or required." Fed. R. Civ. P. 65(d). That language ensures

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"those against whom an injunction is issued should receive fair and precisely drawn notice of what the injunction actually prohibits." *Granny Goose*, 415 U.S. at 444; *Schmidt v. Lessard*, 414 U.S. 473, 476 (1974) ("[T]he specificity provisions of Rule 65(d) are no mere technical requirements. The Rule was designed to prevent uncertainty and confusion on the part of those faced with injunctive orders, and to avoid the possible founding of a contempt citation on a decree too vague to be understood.").

Broadly enjoining all sales and other activity "comprising Tesla's valuable trade secrets relating to dry battery electrode ("DBE") and/or Tesla's DBE tool" is hopelessly vague and does not provide fair and precisely drawn notice of what is prohibited. See B. Babe Decl. ¶¶ 5– 6. Courts have refused injunctions on similarly broad grounds. See Carl Zeiss Meditec, Inc. v. Topcon Med. Sys., Inc., No. 2021-1839, 2022 WL 1530491, at *1–2 (Fed. Cir. May 16, 2022) (vacating injunction prohibiting use of "confidential, proprietary, or trade secret information" for lack of "reasonable detail"); uSens, Inc. v. Shi, No. 18-cv-01959-SVK, 2018 WL 11436323 at *2 (N.D. Cal. Oct. 18, 2011) (request to enjoin "disclosing, copying, or using Plaintiff's confidential information" as set forth in a "Consulting Agreement" failed to meet Rule 65's specificity requirement); see also Action Learning Sys., Inc. v. Crowe, No. 14-cv-5112-GW, 2014 WL 12564011, at *4 (C.D. Cal. Aug. 11, 2024) ("[T]he Court does not see how it could possibly issue an order consistent with Rule 65(d)(1) without knowing what exactly the plaintiff owns."); CanWe Studios LLC v. Sinclair, No. 13-cv-6299-PSG, 2013 WL 12120437, at *3 (C.D. Cal. Nov. 20, 2013) (denying injunctive relief where it was "not clear where the boundary of Plaintiff's trade secret ends"); Religious Tech. Ctr. v. Netcom On-Line Commc'n Servs., Inc., 923 F. Supp. 1231, 1252 (N.D. Cal. 1995) (denying injunction because court was "not satisfied [that plaintiffs identified] trade secrets with sufficient definiteness to support injunctive relief").

* * *

"Because [Tesla] has failed to show a likelihood of success on the merits, the Court need not address the remaining factors." *World Financial Grp.*, 2024 WL 730356, at *11 (cleaned up). However, even if the Court considers the other *Winter* factors, Tesla's claims still fail.

C. Tesla has not made a showing of irreparable harm.

The Court also must deny Tesla's request because Tesla failed to demonstrate the existence of irreparable harm. "A plaintiff seeking preliminary relief must 'demonstrate that irreparable injury is likely in the absence of an injunction." *California v. Azar*, 911 F.3d 558, 581 (9th Cir. 2018) (quoting *Winter v. Nat. Res. Def. Council, Inc.*, 555 U.S. 7, 22 (2008)). "[T]he element of irreparable harm is particularly important." *3M Co. v. Ugly Juice, LLC*, No. 5:21-CV-02338-EJD, 2021 WL 1947579, at *3 (N.D. Cal. May 14, 2021) (Davila, J.). "A plaintiff must do more than merely allege imminent harm sufficient to establish standing; a plaintiff must demonstrate immediate threatened injury as a prerequisite to preliminary injunctive relief." *Caribbean Marine Servs. Co. v. Baldrige*, 844 F.2d 668, 674 (9th Cir. 1988). "The analysis focuses on irreparability, 'irrespective of the magnitude of the injury." *Azar*, 911 F.3d at 581. "[E]conomic injury alone does not constitute irreparable harm." *Neo4j, Inc. v. PureThink, LLC*, No. 5:18-CV-07182-EJD, 2023 WL 7093805, at *15 (N.D. Cal. Oct. 25, 2023) (Davila, J.).

The movant's delay is a factor bearing on the existence of irreparable injury. *See, e.g.*, *Oakland Tribune, Inc. v. Chronicle Pub. Co.*, 762 F.2d 1374, 1377 (9th Cir. 1985). Tesla's conduct and unreasonable delay confirms that it will not suffer irreparable harm if the Court does not grant it the interim relief it seeks.

Tesla contends that if Matthews "grant[s] teams outside Tesla unrestricted access to Tesla's tool, those teams will gain an unfair advantage against Tesla in the marketplace for lithiumion electrodes and batteries," Mot. 6, such that "Tesla would stand to lose pricing freedom, relationships with both suppliers and customers, and customer goodwill, all without any hope of meaningful recovery," *id.* at 18. Tesla's contention of harm fails for several reasons.

1. Tesla's claim of irreparable harm is contrary to adjudicated fact.

Tesla's claim of irreparable harm is based on a false premise, not evidence. "[A] party seeking injunctive relief must adduce *evidence* of likely irreparable harm and may not rely on 'unsupported and conclusory statements regarding harm [the plaintiff] *might* suffer." *Pom Wonderful LLC v. Pur Beverages LLC*, No. CV 13-06917 MMM (CWx), 2015 WL 10433693, at *5

(C.D. Cal. Aug. 6, 2015) (quoting Herb Reed Enters., LLC v. Fla. Ent. Mgmt., Inc., 736 F.3d 1239, 2 1250 (9th Cir. 2013)). Tesla claims it faces irreparable harm "if Matthews pursues its threatened 3 disclosures," Mot. 18, which Tesla mischaracterizes as granting others "unrestricted access to 4 tool," id. at 6. Matthews never threatened any such thing. Rather, Tesla's claim of 5 harm is premised on its disproven assertion that Matthews' DBE products "are not Matthews' at all. 6 They are Tesla's." *Id.* 7 9 10 Accordingly, Matthews 11 12 announced in its press release that 13 14 15 ECF 57-26 at 2 (emphases added). 16 Matthews made no mention of the or any intention to disclose Tesla proprietary 17 information. See id. Tesla's contention that Matthews' DBE products must be "copies of Tesla's 18 tool," Mot. at 6, is unfounded speculation based on Tesla's discredited position that 19 Matthews has no independent DBE technology. See II.B.2, supra. 20

Tesla's purported harms are speculative.

Tesla also failed to show its purported harm is imminent and not merely speculative. Tesla "must demonstrate immediate threatened injury as a prerequisite to preliminary injunctive relief." Caribbean Marine Servs. Co. v. Baldrige, 844 F.2d 668, 674 (9th Cir. 1988) (citation omitted). On one hand, Tesla claims that it will "lose pricing freedom, relationships with both suppliers and customers, and customer goodwill" if others have access to its tool, Mot. at 18, while on the other hand, Tesla asserts that others already have had unrestricted access to "a Tesla

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tool of its own," *id.* at 4, since 2022. ECF 17-6, Ex. 7 at 5. Tesla fails to demonstrate how its purported harms are imminent now, yet have not materialized over the past two years.

3. Tesla's unreasonable delay demonstrates a lack of irreparable harm.

Tesla's delay undercuts its claim of imminent, irreparable injury. *Oakland Tribune, Inc. v. Chronicle Pub. Co.*, 762 F.2d 1374, 1377 (9th Cir. 1985). Tesla has been claiming Matthews disclosed its alleged trade secrets for well over a year, and cannot now, after such delay, seek injunctive relief.

Tesla admitted that it learned in June 2023 that Matthews had sold DBE machines that, according to Tesla, "unambiguously" incorporated Tesla's confidential DBE technology, specifically alleging that Matthews sold "a pilot machine . . .

in 2022. ECF 17-6, Ex. 7 at 5. As this Court has already recognized, this is the same incident that gave rise to Tesla's allegations of breach in August 2023 and November 2023. ECF 50 at 4. At neither of these points did Tesla ever seek injunctive relief.

Tesla has known about the conduct it now complains of for nearly two years. Indeed, over six months have passed since

ECF 37-4, Ex. D. Courts have found shorter delays fail to support claims of imminent, irreparable harm. *E.g.*, *Kiva Health Brands LLC v. Kiva Brands Inc.*, 402 F. Supp. 3d 877, 898–99 (N.D. Cal. 2019) (one year); *High Tech Med. Instrument., Inc. v. New Image Indus., Inc.*, 49 F.3d 1551, 1557 (Fed. Cir. 1995) (17 months); *First Franklin Fin. Corp. v. Franklin First Fin., Ltd.*, 356 F. Supp. 2d 1048, 1054–55 (N.D. Cal. 2005) (three months); *Playboy Enters., Inc. v. Netscape Commc'ns Corp.*, 55 F. Supp. 2d 1070, 1090 (C.D. Cal. 1999) (five months).

Matthews' recent press release should come as no surprise to Tesla and does not excuse Tesla's delay. Matthews has consistently maintained throughout its dispute with Tesla that it intended to continue selling DBE machines to other customers.

D. The balance of equities favors Matthews, not Tesla.

The balance of equities favors Matthews, not Tesla. If Tesla could wait nearly two years to

1	seek preliminary relief on its claims, and forego the opportunity to assert a counterclaim when it			
2	had the chance,			
3	Also, as argued throughout this brief, Tesla's conduct has been extremely inequitable in this action.			
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5	Such draconian relief cannot be			
6	justified here. See, e.g., Micrel, Inc. v. Advanced Monolithic Sys., Inc., No. C 94-20644 RMW,			
7	1995 WL 138569, at *6 (N.D. Cal. Mar. 20, 1995) ("[P]laintiff essentially asks the court to prohibit			
8	Alpha from doing any business at all with any customer or potential customer with whom it			
9	qualified using allegedly rebranded products. Such a prohibition would go far beyond th			
10	'preservation of the status quo' that is 'the primary purpose of a preliminary injunction.'"); Degre			
11	Mech., Inc. v. J.C. Welding, LLC, No. 5:19-CV-05133-EJD, 2019 WL 4082689, at *3 (N.D. Ca			
12	Aug. 29, 2019) (Davila, J.) (denying TRO in trade secret case in part because "[e]njoining			
13	Defendants from pursuing any such business would impose an overly harsh sanction on			
14	Defendants"); see also Nat. Res. Def. Council, Inc. v. Winter, 508 F.3d 885, 886 (9th Cir. 2007)			
15	("Injunctive relief must be tailored to remedy the specific harm alleged, and an overbroa			
16	preliminary injunction is an abuse of discretion.").			
17	The sworn statement of Brandon Babe, the President of the Matthews Engineering Busines			
18	Unit, identifies the very real harm Matthews will suffer if the interim relief is granted. B. Babe			
19	Decl. ¶¶ 5–23. For example,			
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Document 82

Filed 03/06/25

Page 30 of 32

Case 5:24-cv-03615-EJD

ı	Case 5:24-cv-03615-EJD	Document 82	Filed 03/06/25	Page 32 of 32
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Matthews' Opposition to Tesla's Motion for a TRO 24-cv-03615-EJD